### Municipal Service Review

Fire Protection Agencies in Eastern Plumas County

Prepared for Plumas LAFCo by Policy Consulting Associates, LLC

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#### What is a Municipal Service Review?

In order to prepare and update spheres of influence in accordance with Section 56425, the Commission shall conduct a service review of the municipal services provided in the county or other appropriate area designated by the commission.- Government Code §56430

AB 1744 requires LAFCo to make certain determinations:

- Present and planned capacity of public facilities and adequacy of public services, including infrastructure needs or deficiencies
- The Location and Characteristics of Disadvantaged Unincorporated Communities Within or Contiguous to the Agency's SOI
- Growth and population projections for the affected area
- Financial ability of agencies to provide services
- Status of, and opportunities for, shared facilities
- Accountability for community service needs, including governmental structure and operational efficiencies
- Any other matter related to effective or efficient service delivery, as required by commission policy.

#### **MSR Process**

- Update of relevant data by agency staff
- Review and update of consistent sections by LAFCo staff
- Compilation of overview and Governance Structure Options
- Presentation to LAFCo
- Release of public review draft
- Review period for public comments thru Sept. 14
- Release of draft final with edits based on comments received
- Public hearing and potential adoption of determinations by LAFCo

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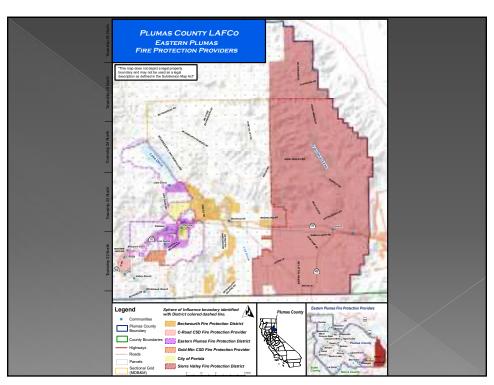
### Agency Profile Outline

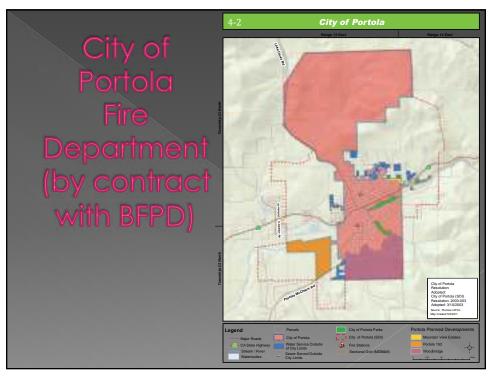
- Agency Overview
- Map of Agency
- Accountability & Governance
- Planning & Management
- Existing Demand & Growth Projections
- Financing
- Service Specific Sections
- Determinations

### Agencies Reviewed

- City of Portola
- Beckwourth Fire Protection District
- Eastern Plumas Rural Fire Protection District
- Gold Mountain Community Services District
- Sierra Valley Fire Protection District

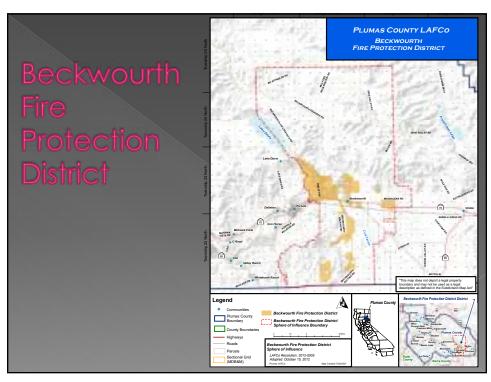
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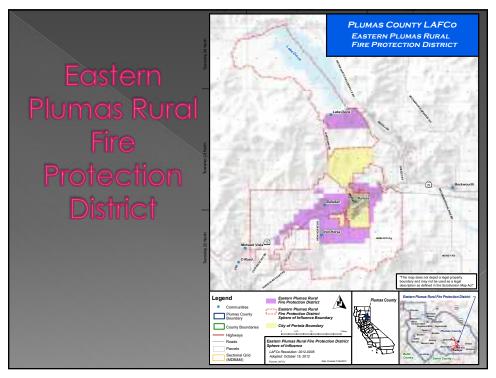
# City of Portola FD Significant Findings

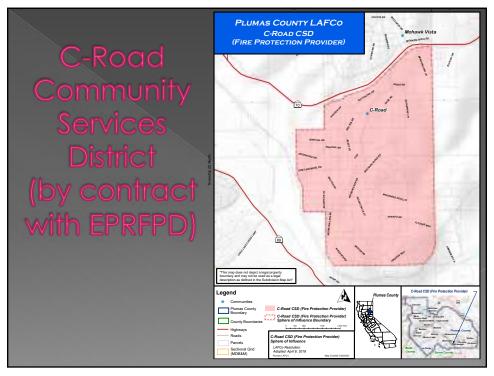
- Fire department services have been plagued with many concerns and challenges.
- Operational deficiencies were the impetus to ceasing FD operations and seeking service structure options.
- Master and capital planning for fire services has been deficient.
- Beckwourth FPD is providing outstanding protection for City's area of responsibility.
- Consistent response time data is necessary for all reviewed agencies.



### Beckwourth Fire Protection District Significant Findings

- While financing levels are adequate, there is a shortfall in the capital and repair and replacement programs.
- Continues to pursue and lead efforts for other funding mechanisms.
- Identified need for improved dispatch protocols.
- Portola reports that it is satisfied with the contract services provided.
- Need for accurate tracking of response times for all incidents.

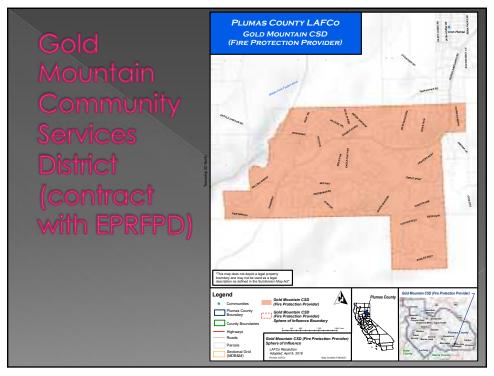




# Eastern Plumas Rural FPD Significant Findings

- Funding not sufficient to provide an adequate level of services.
- Facing governance and accountability challenges.
- Response to incidents has on occasion been unpredictable and disorganized due to staffing constraints.
- Residents could receive enhanced level of services if included in reorganization.

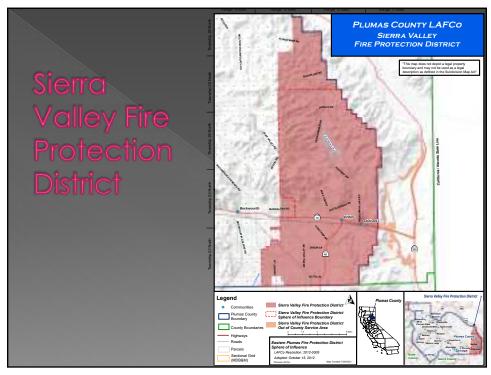
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# Gold Mountain CSD Significant Findings

- While the District has faced financial difficulties, and anticipates underfunded infrastructure needs, it has conducted solid financial planning and initiated a cost of service rate study.
- Contractor did not meet several contractual obligations in 2021.
- The primary infrastructure constraint is a lack of sufficient fire flow through the District's pressurized water system.
- Assessed several governance alternatives for fire services over the last 10 years.

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# Sierra Valley FPD Significant Findings

- Most expansive service area of the agencies.
- Severely financially constrained relying on property taxes and donations.
- Several unfunded capital improvement and apparatus needs.
- Staffing levels continue to decline requiring constant recruiting efforts.
- Provides services to Hallelujah Junction FPD in Lassen County.

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### Fire and EMS Service Challenges

- Irregular boundaries
- Serving outside of boundaries without revenue
- Lack of sufficient funding with increased costs
- Meeting expanding standards and requirements
- Disjointed services with lack of consistency
- Duplication of services (i.e., administration)
- Divided voices limiting influence
- Lack of regional planning
- Reliance almost entirely on volunteers with declining volunteerism
- Larger and more frequent wildfires

### Governance Structure Options

- Status quo or other contract services
- Joint powers authority/agreement for some or all services
- Annexation/dissolution
- Full consolidation
- Formation of a new regional fire district

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#### Benefits to Reorganization

- Centralized fire planning and provision
- Better leveraging of resources
- Consistency in policies and practices
- Cost savings/efficiencies elimination of duplications
- Improved training standards, performance, and incident oversight

### Challenges to Reorganization

- Financial differences
- Ensuring sufficient funding for enhanced services
- Choosing a successor agency (if consolidation is chosen)
- Consensus on staffing structure/organization

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#### Next Steps

- Feasibility study is ongoing
- SOI update will be necessary prior to consideration of application
- Will require all stakeholder agencies to adopt similar resolutions
- Application to LAFCo
- Consideration by LAFCo
- Election

